ANNUAL PROGRAMMING AND CONTRACTING CYCLE

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Wrap Up Prior Year	Evaluation		Program Planning RFI/RFQ Planning					Contract Development			

^{*}Invoice review, agency monitoring and technical support occur year round*

I. Wrap Up Prior Year

- •Process final invoice, year-end close
- Collect agency year-end documents, reports
- Determine prior year achieved outcomes

II. Evaluation

- •Review analysis of achieved outcomes, cost/benefits, return on investment
- •Review program expenditures and agency fiscal health
- •Conduct department-wide discussion on whether programs successfully achieved goals, challenges and barriers to achieving
- •Decide whether to continue with investment area and/or currently funded agencies

III. Program Planning

- •Conduct needs assessment and identify:
 - •What we want to achieve
 - •How we address community needs
- Conduct community engagement (ongoing)
- Select outcomes and milestones
- •Determine available funding, other potential sources and partnerships

IV. Contract Development

- Prepare and execute contract package
- •Maintain contract development deadlines, ensure proper review and signature authority